## Challenges for Know-how building of Developers and Assessors in Cybersecurity

Bernhard Sechser March 23<sup>rd</sup>, 2023

ASQF Safety & Security Day

#### **Bernhard Sechser**



#### intacs®

- Principal Assessor & Instructor
- Member of the Advisory Board
- Head of the Regional Representatives

More than 26 years practical experience in Automotive domain as

- Software & System Developer
- Quality Manager
- Processes & Tools Responsible
- Trainer, Coach & Consultant

VW Software Quality Improvement Leader (SQIL) Functional Safety Expert on ISO 26262 Cybersecurity "Rookie" Managing Director of Process Fellows GmbH







- New challenges in Automotive industry Cybersecurity and more
- Current situation SPICE Assessments and their effects
- intacs  $\ensuremath{^{\ensuremath{\mathbb{R}}}}$  Goals and Achievements
- Future intacs<sup>®</sup> Training Architecture
- Outlook



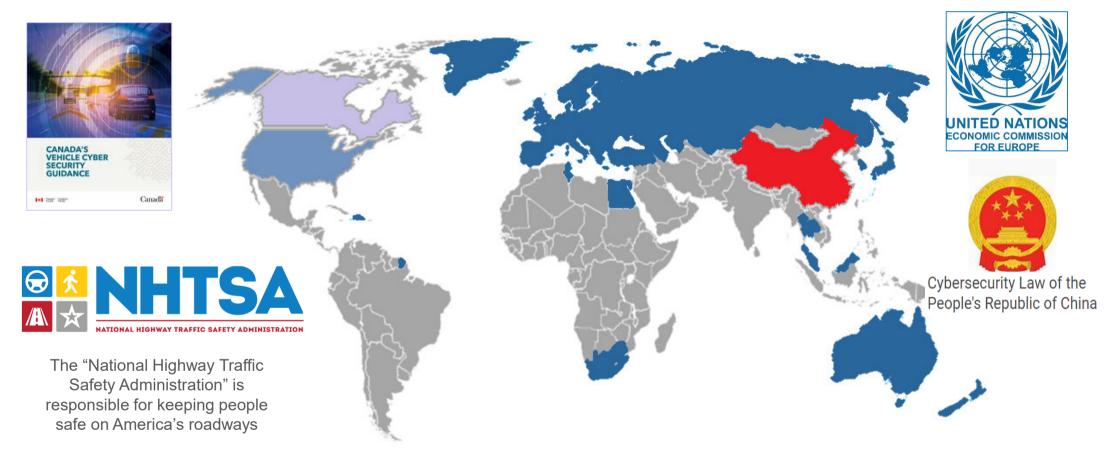


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#### Many different opinions, but one goal: Cybersecurity

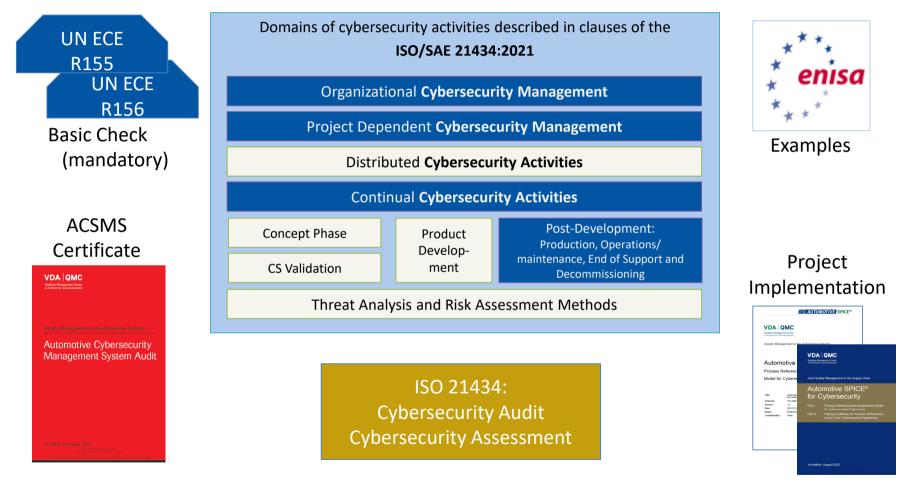






### **Important Norms and Standards**







## VDA QMC Answer – Part 1

## 1 Introduction

The United Nations Economic Commission for Europe (UNECE) has formulated requirements for cybersecurity management systems of OEMs<sup>1</sup>. The European Union will transpose the requirements defined by the UNECE (UN Regulation No. 155) into EU law. According to the current status, this law will be applied as of July 2022, within the approval of new vehicles types.

The UN regulation No. 155 formulates requirements but does not define rating criteria or a rating scheme for CSMS audit. Such criteria and rating scheme are proposed in this VDA Automotive Cybersecurity Management System Audit volume.

Source: VDA QMC Automotive Cybersecurity Management System Audit

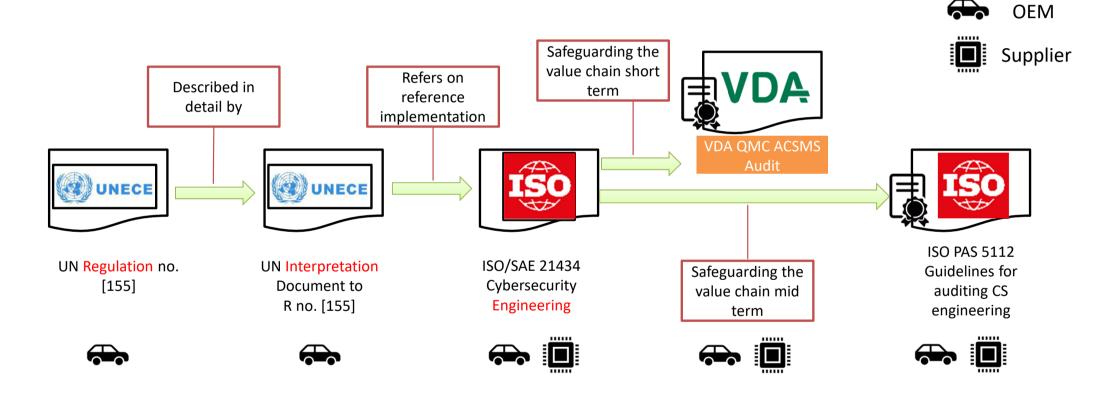


# VDA QMC Automotive Cybersecurity Management System Audit



## Automotive Scope







#### VDA QMC Answer – Part 2



#### AUTOMOTIVE SPICE®

#### VDA QMC

Qualitäts Management Cente

Title:

Date:

Status: Confidentiality

Author(s): Version:

Quality Management in the Automotive Industry

Automotive SPICE® Process Reference and Assessn Model for Cybersecurity Enginee

1.0

Public

2021-07-16 PUBLISHED

Automotive SPICE® for Cybersecurity P and Assessment Model

VDA QMC Project Group 13

VDA QMC

Joint Quality Management in the Supply Chain

## Automotive SPICE® for Cybersecurity

- Part I: Process Reference and Assessment Model for Cybersecurity Engineering
- Part II: Rating Guidelines on Process Performance (Level 1) for Cybersecurity Engineering

1st edition, August 2021

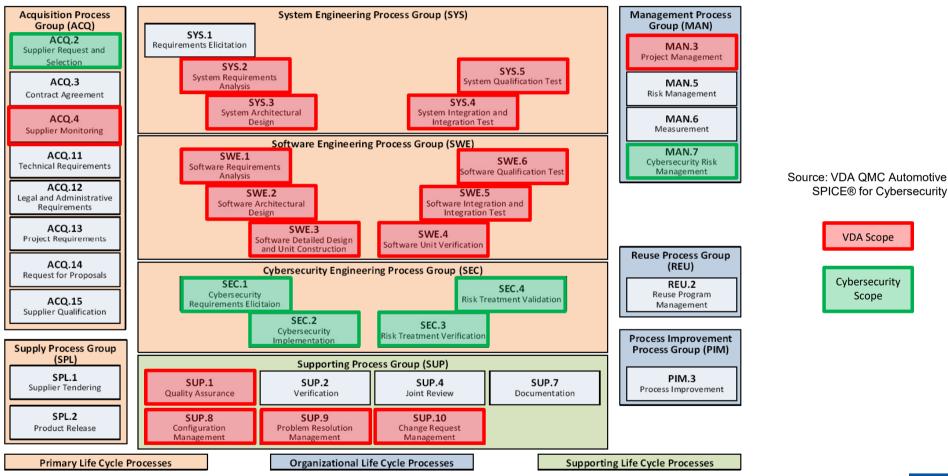
#### Scope

The UNECE regulation R155 requires, among others, that the vehicle manufacturer identify and manage cybersecurity risks in the supply chain. Automotive SPICE is a process assessment model, when used with an appropriate assessment method, which helps to identify process-related product risks. To incorporate cybersecurity-related processes into the proven scope of Automotive SPICE, additional processes have been defined in a Process Reference and Assessment Model for Cybersecurity Engineering (Cybersecurity PAM).

Source: VDA QMC Automotive SPICE® for Cybersecurity



#### Integrated Automotive SPICE® 3.1 and Automotive SPICE® for Cybersecurity Process Reference Model







#### VDA QMC Answer – Part 3

#### Relation to ISO/SAE 21434

The purpose of an Automotive SPICE assessment is to identify systematic weaknesses in the primary lifecycle processes, management processes, and support processes.

Automotive SPICE PAM3.1 and Automotive SPICE for Cybersecurity are covering system engineering and software engineering. Indicators for mechanical engineering and hardware engineering are not part of the current Automotive SPICE PAMs.

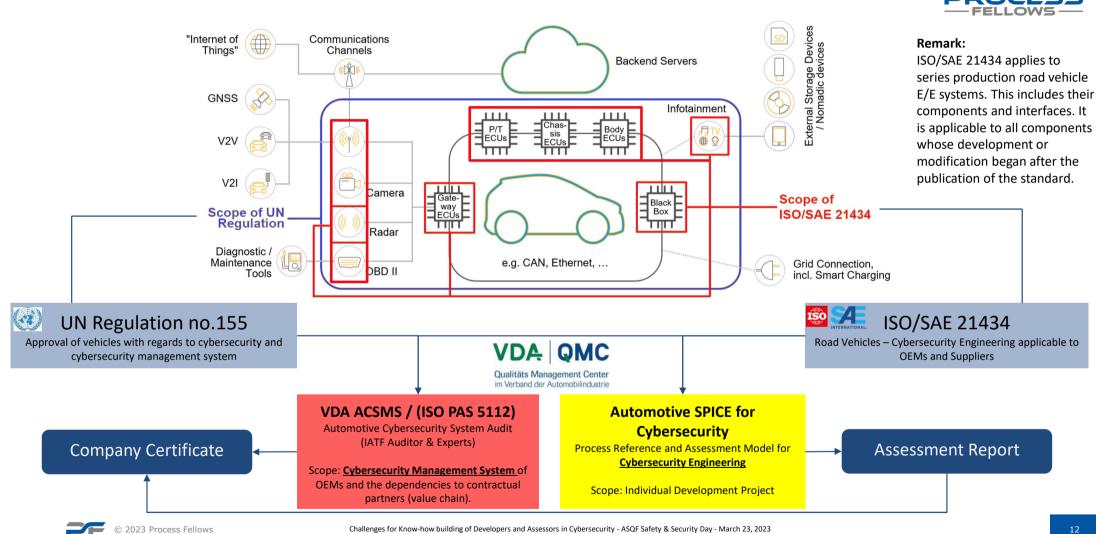
Certain aspects of the ISO/SAE 21434 are not in the scope of this document, as they are not performed in a development project context. They are addressed by the Auto-motive Cybersecurity Management System (ACSMS). These aspects, such as cyber-security management, continuous cybersecurity activities, and post-development phases are subject to an audit of the cybersecurity management system.

The capability determination of processes for distributed cybersecurity activities, concept development, product development, cybersecurity validation, and threat analysis and risk assessment is supported by this document.

Source: VDA QMC Automotive SPICE® for Cybersecurity

VDA QMC Qualitata Managamant Center In Werband der Automobiliockattre	PROCESS FELLOWS
Quality Management in the An Automotive Cyle Management S	bersecurity
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#### **Implementation in Automotive**



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## Which kind of projects are assessed?

- ECU with software-based functionalities for vehicle functions
- software-controlled safety measures on a second controller
- access control mechanisms, e.g., for vehicle doors
- smartphone apps for evaluation of vehicle data and controlling functions like climatic control
- "old fashioned" managed system development with "agile" sub-teams for software and/or hardware development
- complex (sub-)systems with several architectural layers and hierarchies distributed among several ECUs and developed by different (sub-)suppliers at different locations all over the world
- a mixture of all above ...
- and much more!





#### Which kind of projects are assessed?



#### And by whom?

By an assessor with a **basic intacs® education** according to the training scheme and **hopefully** additional skills from somewhere else that fit to the needs of the projects to be assessed !

#### Is this sufficient?

And does it matter?





## Do assessor ratings have any effect on projects or organizations?



For becoming a supplier for the first time?

- → Yes, if you are one out of many suppliers offering a standard product and want to be classified as an A supplier (means "preferred")
- → No, if this supplier has a unique knowledge or product, just promising to work on an improvement plan



For accepting/approving a delivered product to be integrated into a vehicle?

- → Yes, if well performed processes are really respected (risk-based approach)
- → No, if the product passes all acceptance tests for expected functionality (even with higher risks)

For improving the own projects and processes?

 $\rightarrow$  Yes, if assessment findings are justified in an unambiguous and practical way

 $\rightarrow$  No, if rating is purely based on PAM and guideline rules without specific justifications

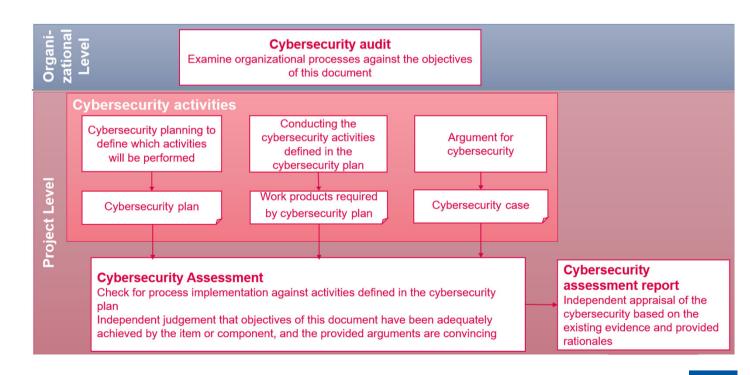
#### Will this be sufficient in the future?



### **Role of the Automotive SPICE® Assessor in Cybersecurity**



- Perform Automotive SPICE<sup>®</sup> for Cybersecurity Assessments
- Participate in ACSMS Audits (recommended, but not in leading role)
- Keeping up to date with the latest Cybersecurity knowledge
- Not in scope:
  - ISO 27xxx, TISAX, (A)CSMS,
  - "Cybersecurity Certification" (e.g. product security)
  - Challenge or hack the security mechanism
  - Coach or consult how to improve the mechanism





#### **Automotive SPICE® Compliance – Now "really" important !**

Target Profile for PASSED



#### Recommendation from VDA QMC for Type Approval (homologation)

#### → Assessor's judgement will become more important than ever !

Automotive SPICE VDA Scope	
Process	PA 1.1
ACQ.4 Supplier Monitoring	F
SYS.2 System Requirements Analysis	F
SYS.3 System Architectural Design	F
SYS.4 System Integration and Integration Test	F
SYS.5 System Qualification Test	F
SWE.1 Software Requirements Analysis	F
SWE.2 Software Architectural Design	F
SWE.3 Software Detailed Design and Unit Construction	F
SWE.4 Software Unit Verification	F
SWE.5 Software Integration and Integration Test	F
SWE.6 Software Qualification Test	F
SUP.1 Quality Assurance	L
SUP.8 Configuration Management	L
SUP.9 Problem Resolution Management	F
SUP.10 Change Request Management	F
MAN.3 Project Management	L

#### Automotive SPICE for Cybersecurity

Process	PA 1.1
ACQ.2 Supplier request and selection	F
ACQ.4 Supplier Monitoring*	F
SEC.1 Cybersecurity Requirements Elicitation	F
SEC.2 Cybersecurity Implementation	F
SEC.3 Risk Treatment Verification	F
SEC.4 Risk Treatment Validation	F
MAN.7 Project Management	F
SUP.1 Quality Assurance**	F
SUP.8 Configuration Management**	F

#### Target Profile for PASSED WITH CONDITIONS

#### Automotive SPICE VDA Scope

Process	PA 1.1
ACQ.4 Supplier Monitoring	L
SYS.2 System Requirements Analysis	L
SYS.3 System Architectural Design	L
SYS.4 System Integration and Integration Test	L
SYS.5 System Qualification Test	L
SWE.1 Software Requirements Analysis	L
SWE.2 Software Architectural Design	L
SWE.3 Software Detailed Design and Unit Construction	L
SWE.4 Software Unit Verification	L
SWE.5 Software Integration and Integration Test	L
SWE.6 Software Qualification Test	L
SUP.1 Quality Assurance	L
SUP.8 Configuration Management	L
SUP.9 Problem Resolution Management	L
SUP.10 Change Request Management	L
MAN.3 Project Management	L

#### Automotive SPICE for Cybersecurity

Process	
ACQ.2 Supplier Request and Selection	
ACQ.4 Supplier Monitoring*	L
SEC.1 Cybersecurity Requirements Elicitation	
SEC.2 Cybersecurity Implementation	L
SEC.3 Risk Treatment Verification	L
SEC.4 Risk Treatment Validation	L
MAN.7 Project Management	
SUP.1 Quality Assurance**	
SUP.8 Configuration Management**	

#### Source: VDA QMC Automotive SPICE® for Cybersecurity





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#### What is intacs<sup>®</sup>?



## Intacs.info

International Assessor Certification Scheme

"The intacs<sup>®</sup> scheme is a valid and accepted qualification scheme by the automotive industry and VDA QMC." Source: VDA QMC Automotive SPICE® Guidelines, 1st edition

Main objective: Ensuring high quality assessment performance through

- 1. setting training and certification standards for ISO/IEC 330xx (SPICE) assessors
- 2. setting standards for maintaining assessor competence
- 3. promoting assessment models & community interactions



#### Archive Gate4SPICE Results

## Most requested topic: Cybersecurity

#### Gate4SPICE Events



ΑT

2023-02-10 Gate4SPICE Event "Multi -System Integration" - ONLINE Online (10.02.2023 10:00)

2023-02-25 Gate4SPICE Event "Practice in ASPICC, Cybersecurity, Dunctional tu 💻 ulit 4 Safety" - ONLINE Online (25.02.2023 09:00) **O SPICE** 

⊢∀ 4 **U** SPICE

🖬 💻 📶 2023-05-11-Gate4SPICE Event "On the quest for the forgotten processes" -ONSITE Vitesco Technologies GmbH, Siemensstraße 12, 93055 Regensburg, Entwicklungszentrum (11.05.2023 09:30)

#### Latest Results

- 2022-12-08-Gate4SPICE Even Cyber Security and Hardware SPICE, Welche Auswirkungen gibt es?" - ONSITE 2022-12-08
- 2022-11-25-Gate4SPICE Event "Automotive SPICE® Model Compliance Current & Future" - ONSITE 2022-11-25
- 2022-11-18-Gate4SPICE Event "Automotive SPICE in an Agile Environment" ONLINE 2022-11-18
- 2022-11-04-Gate4SPICE Event "ASPICE and Cybersecurity" ONSITE 2022-11-04
- 2022-10-14-01-Gate4SPICE Event "In sight of ASPICE Assessment and introduction Cybersecurity" - ONSITE 2022-10-14
- 2022-10-13-Gate4SPICE Event "Looking into the future" ONSITE 2022-10-13
- 2022-10-05-Gate4SPICE Event "Automotive SPICE und VDA-Bände Widerspruch oder sinnvolle Ergänzung?" - ONSITE 2022-10-05
- 2022-09-22-Gate4SPICE Event "Rhetorik in ASPICE Assessments" ONSITE 2022-09-22
- 2022-09-21-Gate4SPICE Event "Experience and pain points by applying the Automotive SPICE Guidelines in Spice Assessments" - ONLINE 2022-09-21
- 2022-09-20-Gate4SPICE Event "HW SPICE 2.0 and ASPICE 3.1 Configuration Management and Verification: What are the pain points?" - ONSITE 2022-09-20



Challenges for Know-how building of Developers and A:



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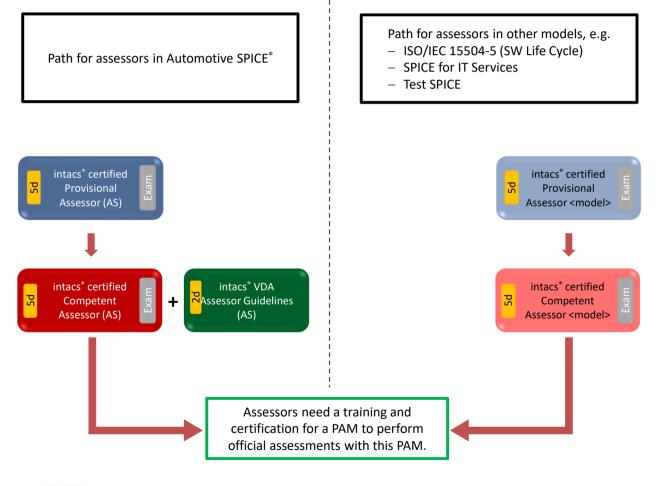


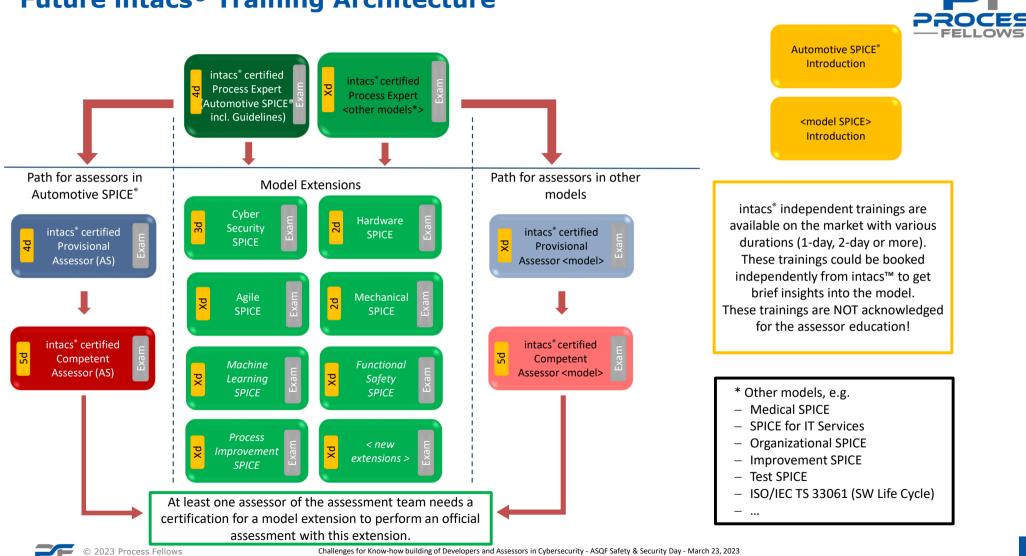
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## **Future intacs® Training Architecture**



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### **Further Process Reference/Assessment Models**





Process Assessment Model SPICE for Mechanical Engineering



## Data Management SPICE

PRM/PAM

Organization Spice PRM/PAM

VEREIN DEUTSCHER INGENIEURE

Medizinprodukte-Software Medical SPICE Prozessassessmentmodell

Medical device software Medical SPICE Process assessment model VDI 5702

Blatt 1 / Part 1

Ausg. deutsch/englisch Issue German/English





Fastställd/Approved: 2018-08-15 Utgåva/Edition: 2 Språk/Language: engelska/English ICS: 43.040.10

Vägfordon – Processutvärderingsmodell för funktionssäkerhet

intacs.info

International Assessor Certification Scheme

SPICE for IT-Services

Road vehicles - Functional Safety Process Assessment Model



Challenges for Know-how building of Developers and Assessors in Cybersecurity - ASQF Safety & Security Day - March 23, 2023

**AGILE SPICE™** 

**Fest**•SPICE

#### Thank you !

#### **DO YOU HAVE ANY QUESTIONS ?**

#### **Bernhard Sechser**

Managing Director & Principal Consultant @ Process Fellows GmbH Intacs<sup>®</sup> Principal Assessor & Instructor Member of the intacs<sup>®</sup> Advisory Board

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